



Discovery, Invention and Innovation for Combating Irregular Warfare

The Twentieth Annual Strategy Conference

15 April 2009



***Dr. John Parmentola
Director for Research
and Laboratory Management***



Purpose

- **Recognize the importance of Irregular Warfare**
- **Explain the synergistic benefits of realizing disruptive technologies through investments across key frontier areas of science**
- **Provide examples from biotechnology of future disruptive technologies that can play a role in combating Irregular Warfare**

"The strategic corporal is a reality. We've moved beyond the mantra that every Soldier is a scout. Now every Soldier is an intelligence asset. What we do to empower that corporal will create more strategic advantage than anything I know."

— General Peter W. Chiarelli, Vice Chief of Staff of the Army



The Twentieth Annual Strategy Conference Questions

- ***In what ways can emerging technologies affect the strategic balance of power?***
 - ***Difficult to be specific, however, through timely opportunity advantage they will enable us to stay ahead of our adversaries.***
- ***How do strategy and technology interface within the defense establishment today?***
 - ***In large part, not much differently than it has in the past, but quick reaction capabilities have substantially responded to short-term requirements.***
- ***Which emerging technologies seem to hold the most potential?***
 - ***Generally, this is very hard to predict, however, currently there are seven areas that hold great promise.***



The Twentieth Annual Strategy Conference Questions (cont'd)

- ***How should U.S. defense strategy adjust?***
 - ***According to Secretary Gates, we need greater emphasis on Irregular Warfare.***

Irregular Warfare encompasses insurgency, counterinsurgency, terrorism, and counter-terrorism, raising them above the perception that they are somehow a lesser form of conflict below the threshold of warfare.

-- Irregular Warfare Joint Operating Concept, Sept. 11, 2007



DoD Irregular Warfare Policy Guidance

The USD(I) shall:

- guide the development of capabilities and capacity for **persistent intelligence, surveillance, and reconnaissance and assessment of operational areas** improve all-source collection to identify irregular threats from state and non-state actors.
- Ensure **timely information dissemination from the strategic to the tactical level**, recognizing that IW places particular reliance on releasable products to facilitate working with foreign security partners
- Manage the **development of appropriate analytical intelligence models, tools, and data** to provide intelligence support to U.S. Armed Forces for IW
- prioritize capabilities to **identify, locate, track and target adversary networks, cells, and individuals**

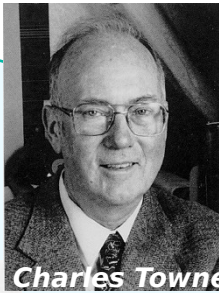
The USD (P&R) shall:

- create opportunities for DoD personnel to **develop foreign language proficiency and cultural knowledge**



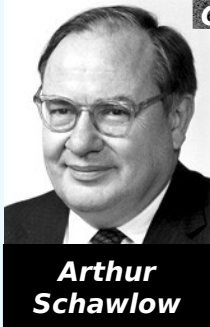
All Great Discoveries and Inventions

had no Customer



Charles Townes

1958
Townes and Schawlow theorize the Optical MASER or LASER



Arthur Schawlow

1954 Charles Townes and Arthur Schawlow invent the MASER

1960 Theodore Maiman invents the Ruby LASER
Ali Jayan invents the Gas LASER

1962
Robert Hall develops the semiconductor or LASER, the most commonly used today



1974
LASER Disc Players

1980's
CD Players & LASER Printers

1972
Introduction of the Barcode Scanner

Widespread use of LASERs for commercial and military applications



Lightweight Laser Designator
Photo from Defense Industry Daily

1950

1960

1970

1980

1990

2000

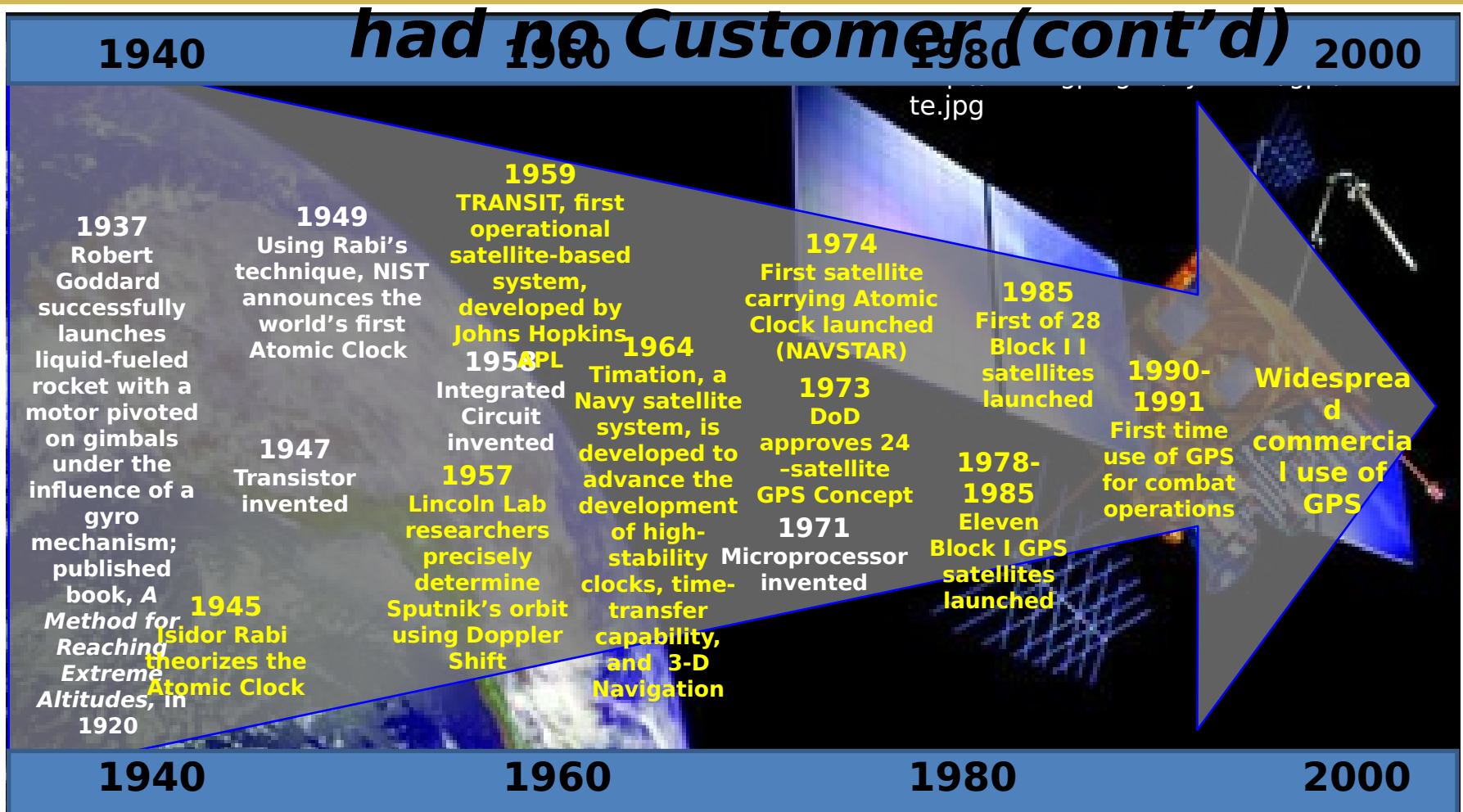
When the first laser appeared, scientists and engineers were not really prepared for it. Many people said that the laser was "a solution looking for a problem."

-- Charles Townes



All Great Discoveries and Inventions

had no Customer (cont'd)



Every vision is a joke until the first man accomplished it; once realized, it becomes commonplace - Goddard's response to NY Times criticism, 1920



Technology Trends Creating Extraordinary Opportunities

- **Time compression**

- *Speed of light conveyance of information over long distances*
- *Rapid processing of information (ubiquitous availability of high performance computing)*

- **Miniaturization**

- *The incorporation of more functions into smaller spaces will continue through a variety of methods and techniques*

- **Complexity**

- *Creation of new materials from atomic level up with desired properties*
- *Understanding and controlling complex systems with great precision, e.g., complex networks both human engineered and biologically evolved*

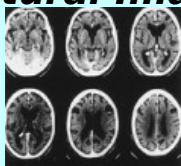


Basic Research...

The Next Generation of Disruptive Technologies

Decade of the 1970's

Structural Imaging



1971 - First Practical X-ray Computed Tomography

Micro-Image processors



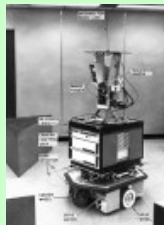
1971 - First 4-Bit Micro-Processor in Production

Schematic of Early ARPANET



ARPANET

1970-Shakey the robot



Super-computing

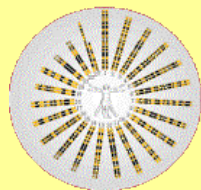


1975 - Cray I Supercomputer

Arcade Games

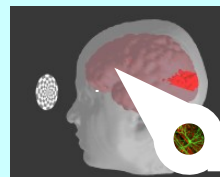


Genetic Engineering



Today for 2020 and beyond.

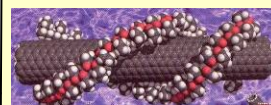
Functional Brain Imaging & Beyond



Robotics



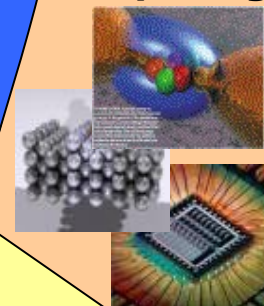
Nano-technology



Network Science



Quantum Computing



Immersive Environments



Bio-technology



High Technology Army

ARMY S&T
SCIENCE & TECHNOLOGY

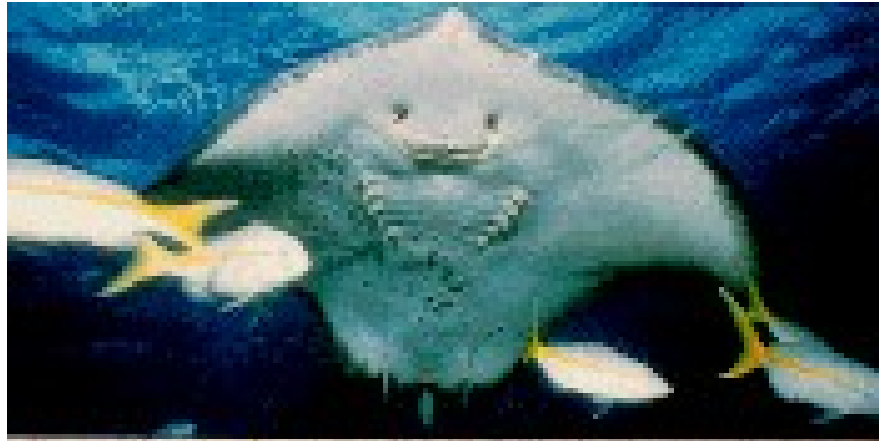
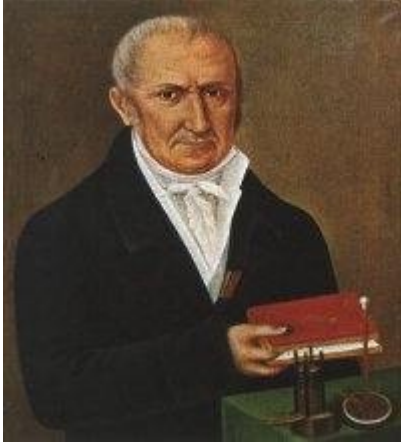


Why Emulate Biological Systems?

- ***Nature develops through evolution optimal solutions to practical problems***
- ***Understanding these solutions in terms of physical mechanisms and engineering principles can enable innovation***
- ***Recent breakthroughs in genetic engineering provide the ability to change the genetic blueprint of “factory cells” to develop novel solutions previously unattainable in nature***



Alessandro Volta and the Torpedo Fish



- Volta read about the torpedo fish that can deliver a **powerful electric shock** by means of its electric organ that is comprised of **alternating discs of material**
- In 1800, by **imitating** the electric organ of the torpedo fish, Volta invented the first electrical pile: an **alternating series of discs of zinc,**



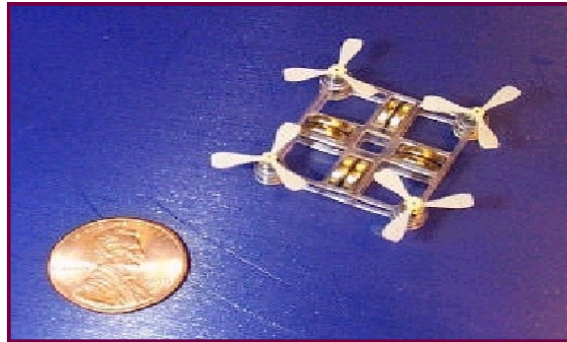
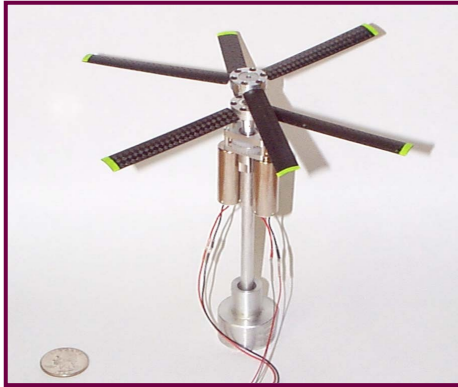
Combat and Soldier System Survivability

- **Develop new robotic vehicles for Soldier protection**
- **Keep Soldiers out of dangerous places**
- **Use unmanned systems to go into places where soldiers cannot go**





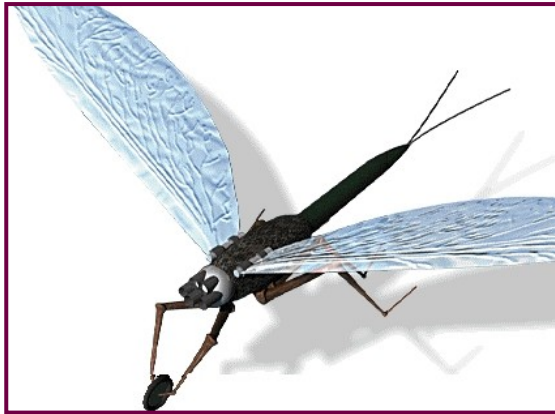
Micro Robotic Systems that Mimic Nature



- **Mimic insects that acquire information through sight, smell, taste, touch, temperature, pressure**

- **Develop “brains” that process and store information which then regulate:**

- ✓ **Navigation**
- ✓ **Propulsion**
- ✓ **Pitch, yaw and roll**
- ✓ **Movement on surfaces**
- ✓ **Communications**



Nanoflyer - Petter Muren

Focus is on biologically-inspired systems



Nature's Remarkable Small Flyers



The Bumblebee (weight = 0.002 - 0.02 oz)

- Enormously **maneuverable** system
- Horizontal thrust >5x its weight
- Payload = 100% body weight (nectar)
- Holds image velocity of landing surface constant on

approach (**zero velocity at touchdown**)

The Dragonfly (> 300M years old; weight = 0.01 oz)

- Flies at speeds up to 30-60 mph
- Wings work independently - can hover and **change direction instantaneously**
- Short wing strokes + unsteady-state airflow allow forward & backward flight at hover



The Hummingbird (weight = 0.1 oz)

• Only bird that can **hover with body motionless** - voracious appetite - seeks and eats insects

- Consumes $\frac{1}{2}$ its weight in sugar daily from nectar
- Generates thrust from both **down beat & up beat** - wings perform a figure 8 in hover



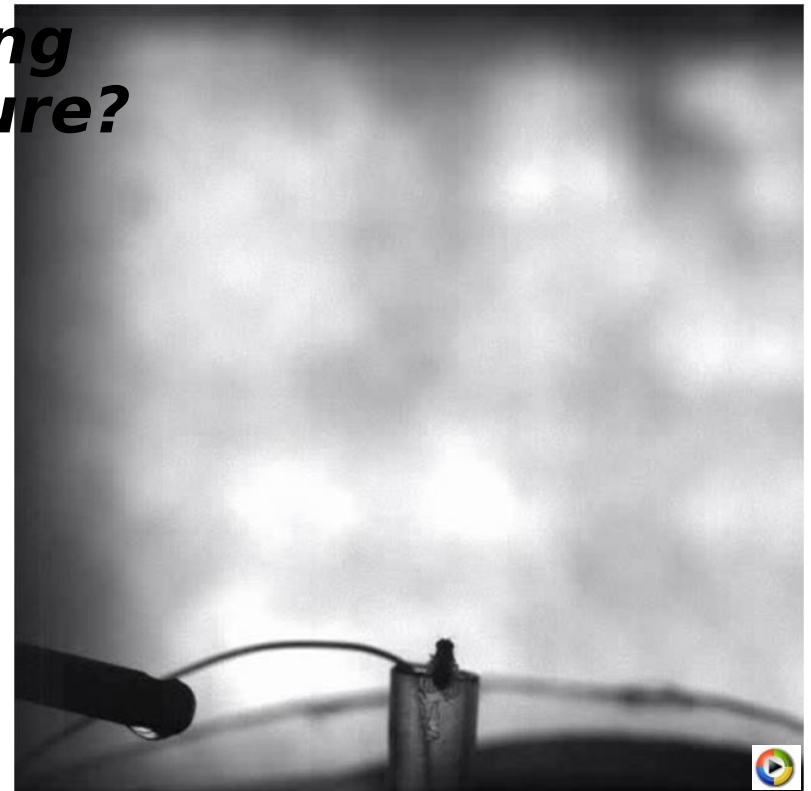
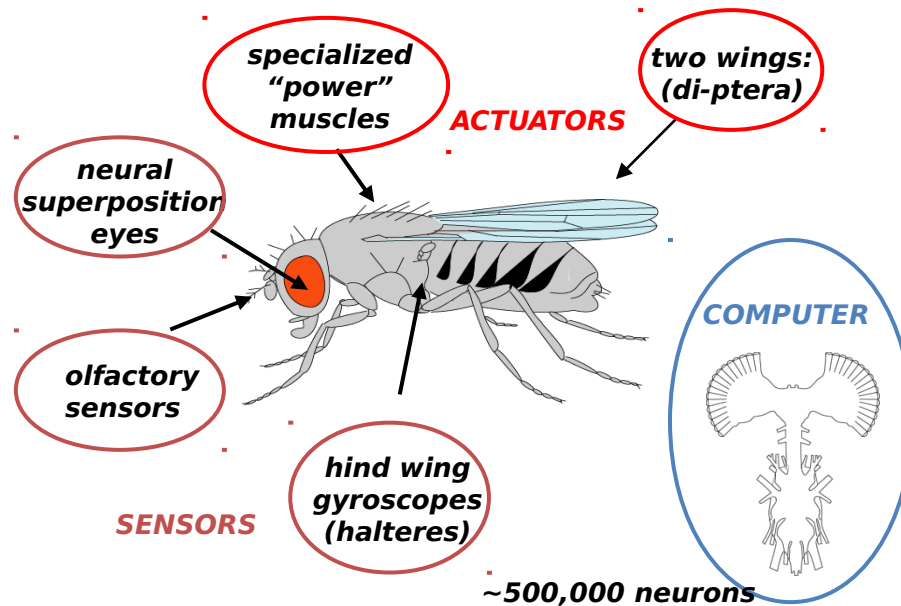


Insect Flight Control

- **Challenge: Coordination of complex elements of flight control system:**
 - Integrated sensing, actuation and control
 - Amazing robustness, performance, flexibility

Dickinson Lab, ICB, Caltech

- **What is the decision-making architecture?**



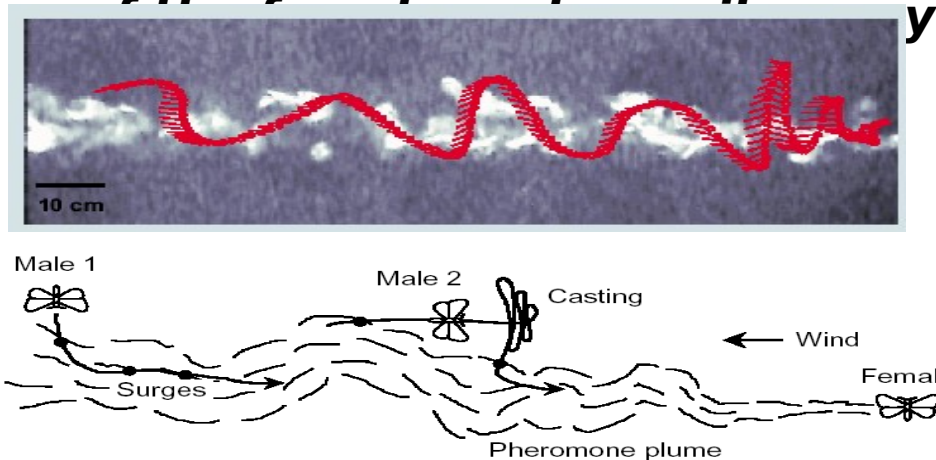


Moth Sense and Control System

- **Biological sensors exhibit unequalled sensitivity, specificity, speed and refresh-rate**
 - The chemical sensors of the moth can detect a **single molecule** of the sex pheromone



Bazan lab, ICB, UCSB



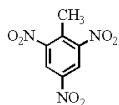
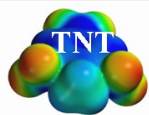
- **Signal amplification mediated by elements that fit together by precise lock-and-key molecular recognition**



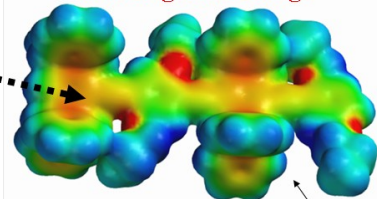
Remote Explosive Detection

Molecular engineering

Blue=positive charge

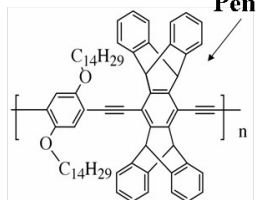


Red=negative charge



Design Attributes:

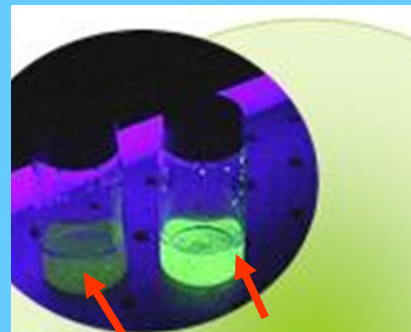
- Highly selective to only TNT and DNT
- Highly resistant to contamination
- Long-term stability for reuse



Penttiptycene



THE SCIENCE:
Amplifying
Fluorescent
Polymer (AFP)
 developed by MIT
 ISN Associate Dir.
 Tim Swager
 normally
 glows green,
 but quenches
 when TNT is
 present.



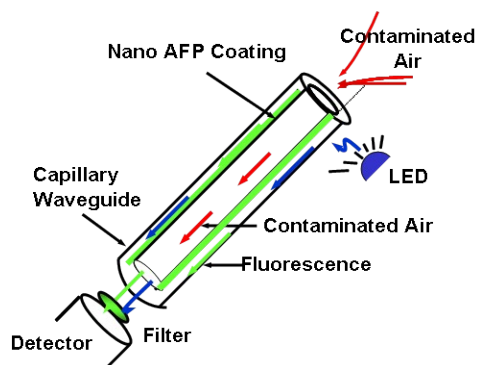
No TNT
 TNT Detected

Fido X



- Rugged
- Handheld
- Lightweight
- Easy to operate
- Audio and visual indications

Integrated Detector/Sampler



First FIDO units in Iraq for evaluation (2005)

Integrated on PackBot robots



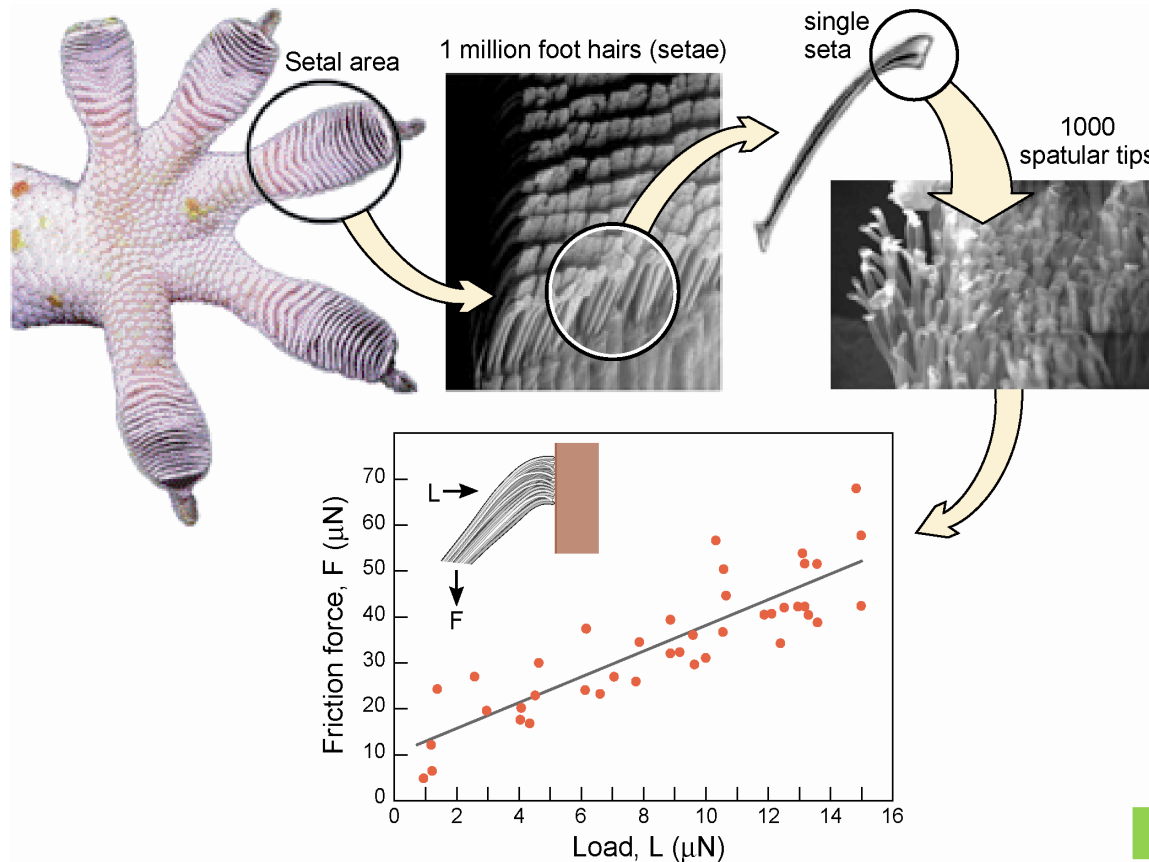
Fido X and XT models

Fido selected one of Army's 10 Greatest Inventions for 2005
FidoPackBot selected one of Army's 10 Greatest Inventions for 2006



Biomechanics of Gecko Movement

Challenge: To mimic gecko biomechanics and adhesion that allows its feet or toes (pads) to strongly adhere to a surface and then detach within 10 milliseconds, thus enabling the animal to move rapidly on most surfaces, including walls and ceilings



- **Strong adhesion appears to be produced by “high tension” pulling in the adhering pads, which is quickly changed to very weak adhesion by the relaxation of the tension and peeling away of the pads from the surface.**
- **It should be possible to mimic these properties in mechanical or robotic devices.**

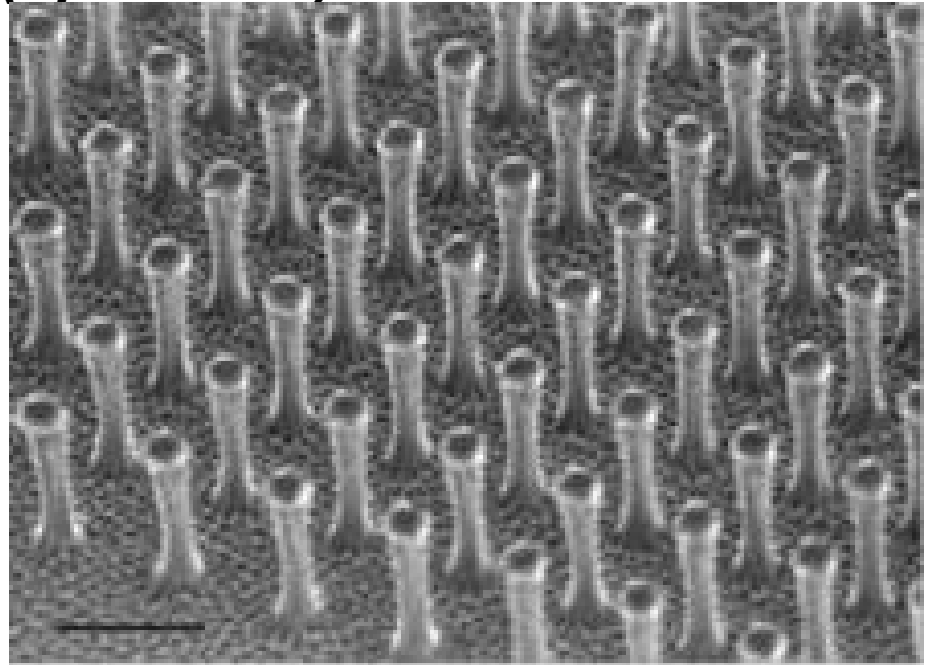
J. Israelachvili, S. Courty, Q. Lin (ICB)



Mimicking the Gecko



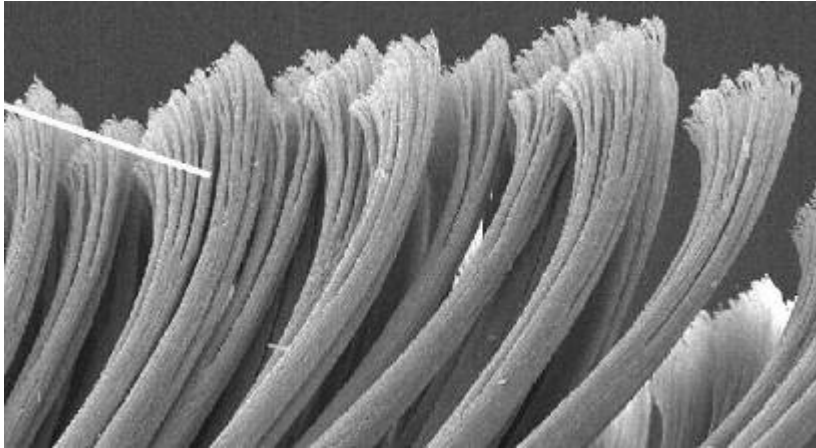
“The use of a soft rather than solid base has dramatically (by nearly 1,000 times) improved gecko tape to support the weight of a suitably light familiar object (Spiderman).”



Geim, A. K., Dubonos, S. V., Grigorieva, I. V., Novoselov, K. S. & Zhukov, A. A. *Nature Materials* **2**, 461-463 (2003)



Mimicked?



Courtesy Eduard Arzt (S. Gorb)

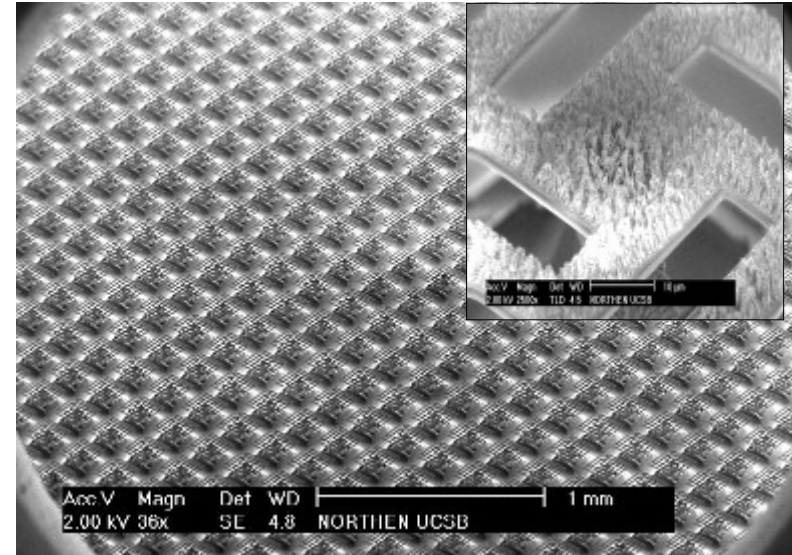
Gecko > 300 Pa (Adhesion)
90 kPa (Frictional Adhesion)

$$m' = F_{\text{adhesion}} / F_{\text{preload}}$$

Geim et. al $\rightarrow m' = 0.06$

Northen & Turner $\rightarrow m' = 0.125$

Gecko $\rightarrow m' = 8-15$



Synthetic < 30 Pa (Adhesion)

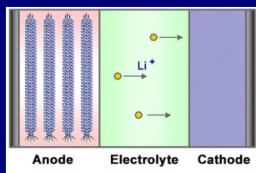
Kimberly Turner and Michael Northen* Mechanical Engineering Department *Materials Department University of California, Santa Barbara



Biotechnology

- Phage Applications -

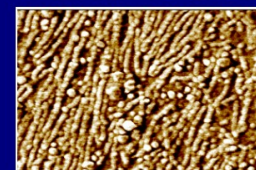
Batteries



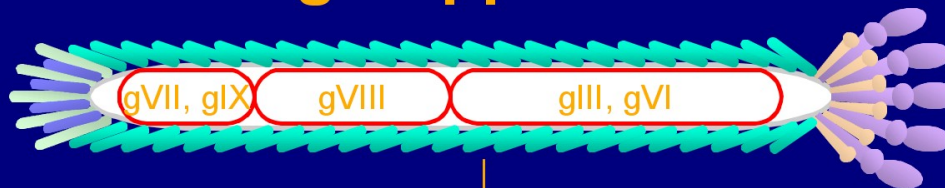
Electrochromics



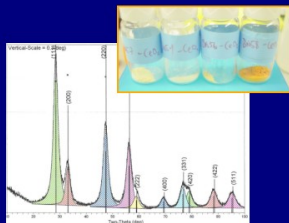
Solar Cells



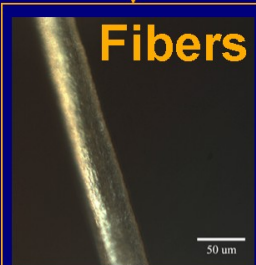
Phage Applications



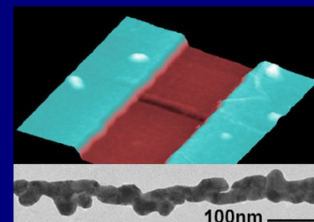
Fuel cells



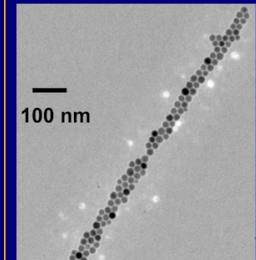
Fibers



Electronics



Medicine



Angela M. Belcher
Materials Science and
Engineering Biological
Engineering, MIT

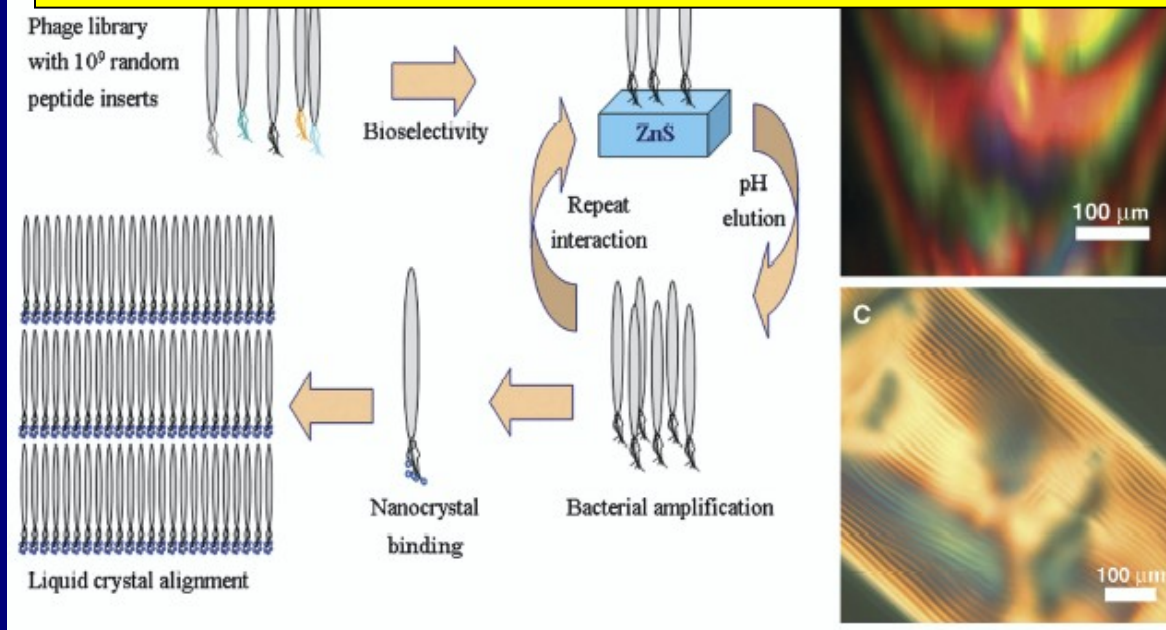
High Technology Army





Nanobiotechnology for Advanced Electronic and Magnetic Materials

Material manufacturing using self-assembly and high fidelity replication methods derived from biological systems



Fluorescent-labeled G12 Phage clone bound to GaAs pattern surrounded by SiO₂

- **Reduced feature size relative to current lithographic methods**
- **Greater density of higher quality IC elements**

Angela M. Belcher, Materials Science and Engineering Biological Engineering, MIT

information processing

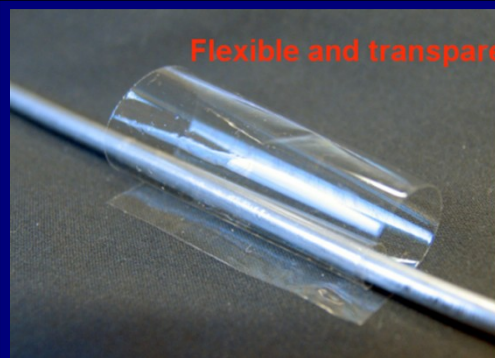
High Technology Army



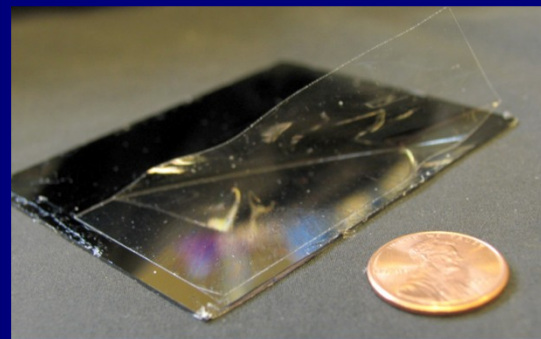
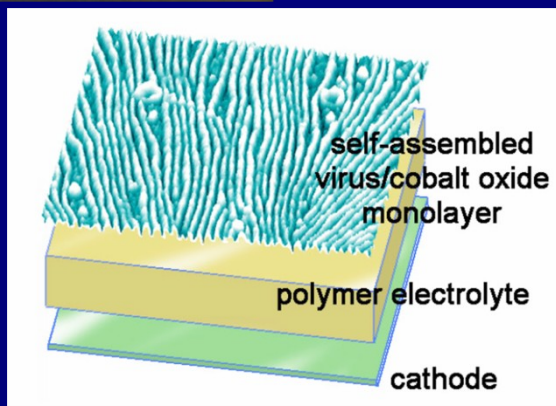


Biotechnology

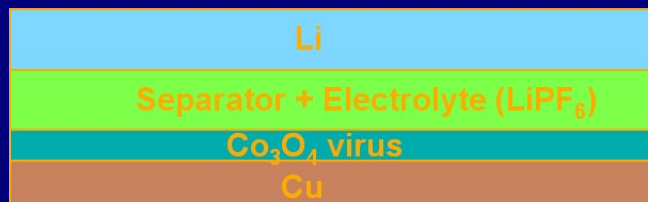
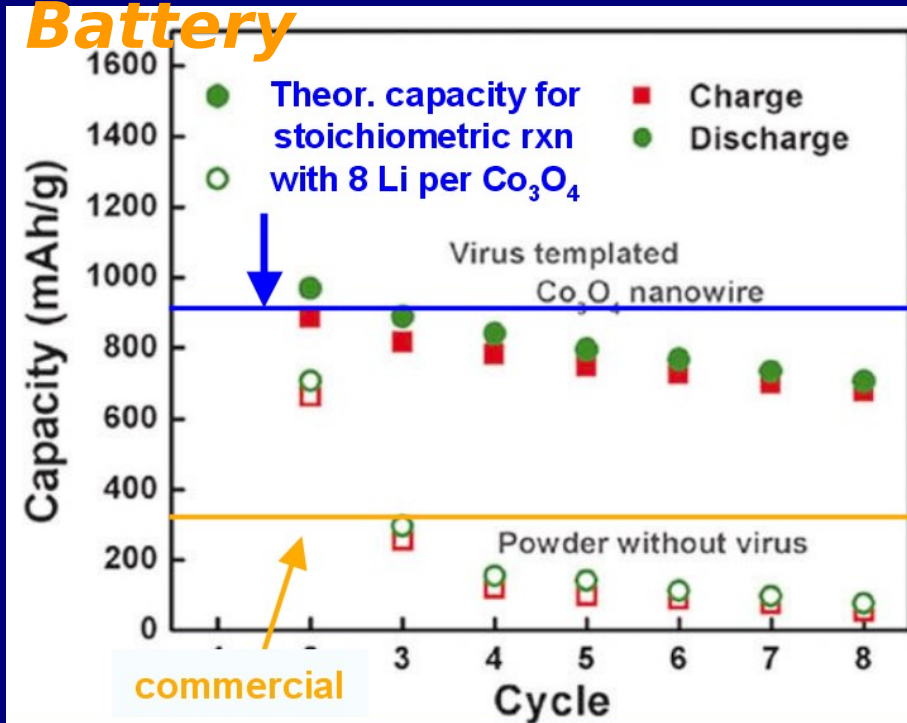
- Virus Assembled Battery -



Flexible and transparent



Virus Assembled Battery

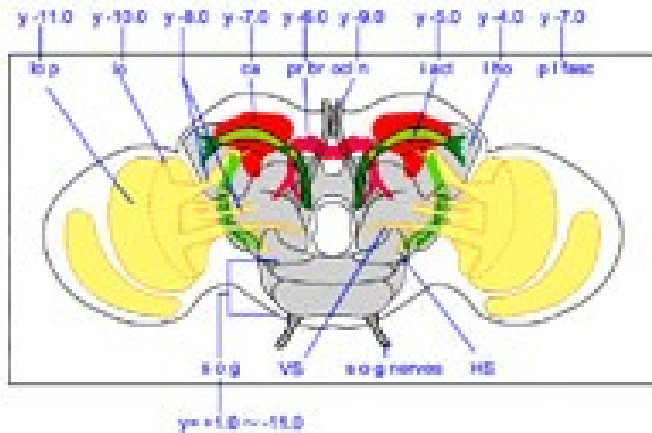
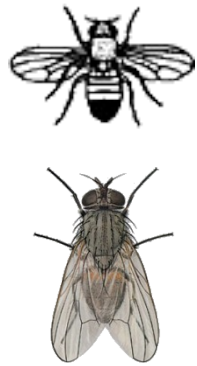


Improved rate capability

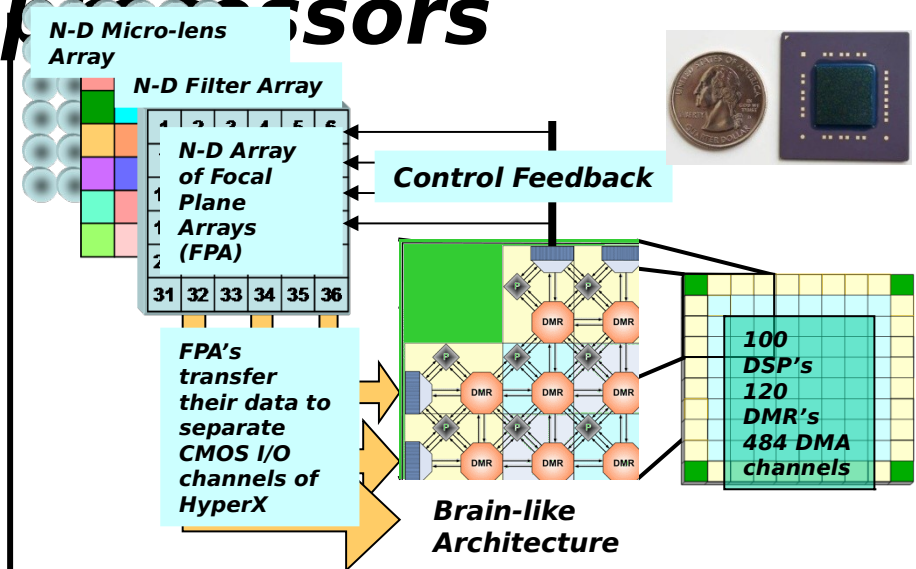
Angela M. Belcher
Materials Science and
Engineering Biological
Engineering, MIT



Computational Performance of the Fly vs. Current Microprocessors



- **300,000 neurons**
- **5 milliseconds reset time**
- **6×10^7 cycles/second**
- **Fly brain volume = 5×10^{-5} cc**
- **Cycle density = 1000**



- **HyperX Chip**
- **Consumes 1 Watt at 1 Volt**
- **50×10^9 instructions/second**
- **Chip volume = 3.2 cc**
- **Cycle density = 15.6**



Social Insect Networks

- **Self-organization through insect sensing and communication**
- **Multiple levels of organization**
 - **social hierarchy and division of labor**
- **Hubs, like the queen bee, distribute information through a dense network**
- **Robustness**
 - **Mass action of responses through**



African honeybees in attack mode

Jennifer H. Fewell, Social Insect Networks, Science Magazine, 26 September 2003

Alarm pheromone by a few guards cascades within a minute to stinging responses by thousands of bees



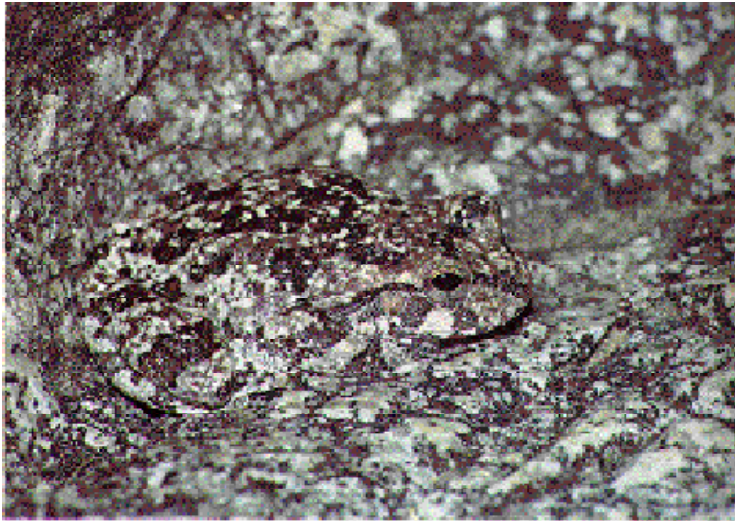
- # ~~Composites~~



26



Built-in Survivability of Biological Systems



Where's the Toad?



Is this a fly or a bee?

lfogel@natural-selection.com

High Technology Army





Adaptive, Flexible, Multifunctional Arrays



***Dynamically adaptive camouflage
driven by unique biomolecular
mechanisms changing reflectance,
color and texture***

*with ARL, NSC, IST inc., Computational Sensors inc & Roger
Hanlon @ MBL*



Flexible Display Center



Develops flexible display technologies for affordable, lightweight, rugged, low power and reliable displays



- Facility and pilot line Tempe, AZ



- Portable & rugged displays

Convergence of Scientific Understanding ^{displays}



- Miniaturization
- Wireless Communications
- Processing Speed
- Computer Memory
- High precision printing technology



Technology trends are converging to this mature paradigm shifting technology



Sense and Response

Trends

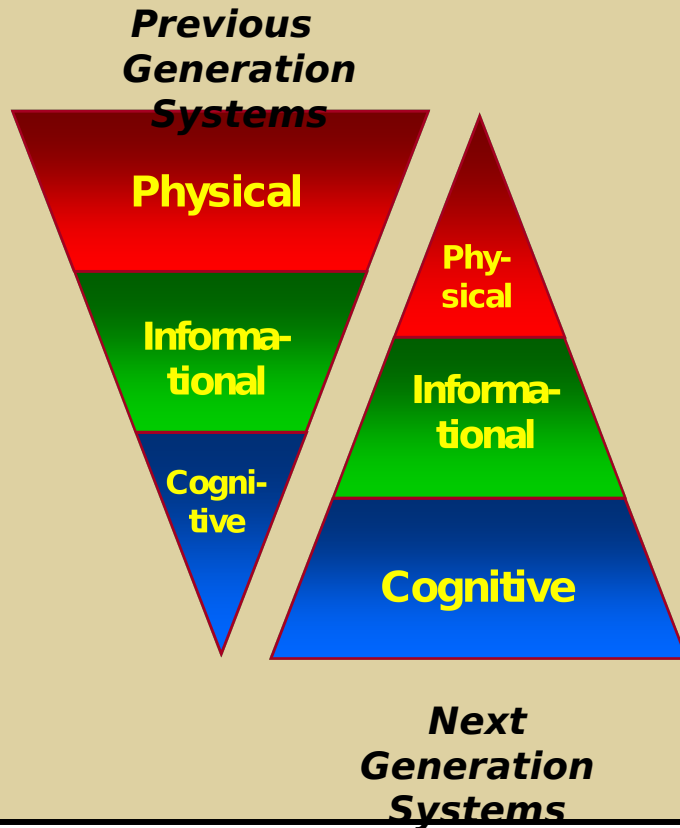
- **Computers as we know them will disappear - incorporated into flexible materials**
- **Miniaturized sensors will also be incorporated into flexible materials**
- **Further advances will be made in light-emitting devices (OLEDs and PLEDs) that are highly efficient and printable**
- **Flexible materials made of active control**

Materials that change color and morphology in response to environment or demand



Understanding Changes in Battlefield Dynamics

Changing Demands on Soldiers



Human Dimension

Challenge:

- Today's complex battlefields require the rapid and dynamic allocation of workload and responsibilities across Soldiers and place unprecedented demands on warfighters' sensory, motor, affective, & cognitive systems

Goals

- Reduce training requirements, and operator injury, error, and hazards rates
- Develop novel and effective human-system integration
- Improve human-system performance



Dimension of the Challenge

- ***In FY08, over 500,000 individuals were trained at Army-run installations and schools***
 - ***Variable learning capabilities (humans acquire, assimilate and make sense of information at varying rates)***
 - ***Changes in battlefield dynamics have changed training requirements, more cognitive/less physical***
 - ***Need for Multi-skills capability (training across Military Occupational Specialties, e.g. artillery who has to learn infantry tactics)***



One size does not fit all when it comes to training & learning



Creating a Virtual Human

- **Incorporate dynamics of human thought process, communication and response**
 - **Speech recognition**

- **Natural language processing**
- **Dialogue management**
- **Cognition**
- **Perception**
- **Emotions**
- **Animation**
- **Cultural attributes**



SGT Blackwell - Soldier Avatar

**Ultimate research challenge:
Understanding who we are as humans**



Virtual Humans

- Training Negotiation Techniques -

Training Goal: Multi-party negotiation

- **Recognize and respond to a variety of negotiation tactics**

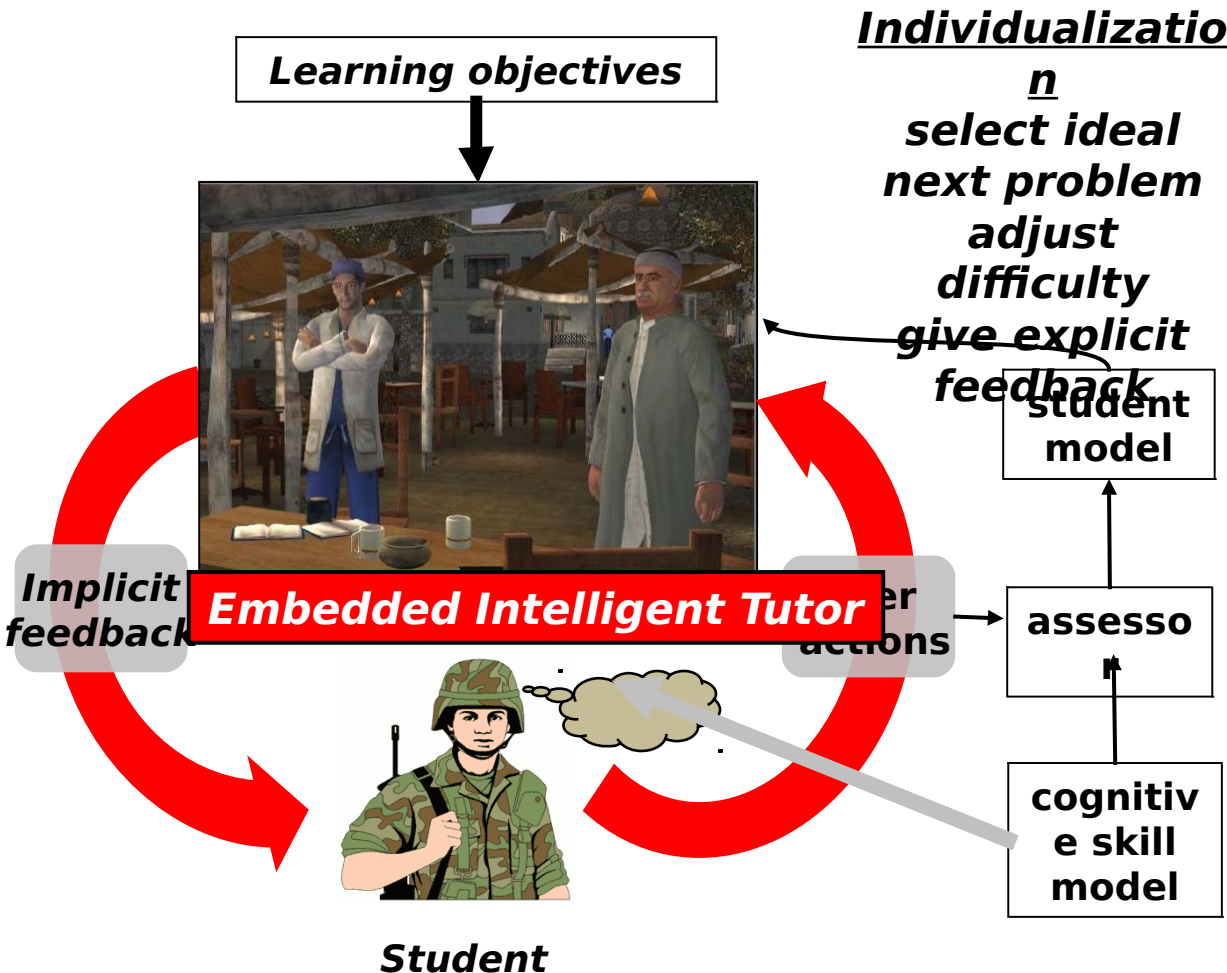


Interpersonal-skills training

- **Cross-cultural
negotiation**



Tailoring Training & Learning in a Virtual Environment



- **Action-level assessment requires a model of the skill being taught to do plan recognition**
- **Individualized learning requires pedagogical models**
- **Student modeling research is**

Are there other inputs that could make this more effective & efficient?



Behavioral Science Assessments

- **Pre- and post-testing used to verifying the effectiveness of training**
- **Current methods include:**
 - **SAT & ACT (college entrance exams) are correlated with first year grades in college (range of correlations across multiple data sets $r=0.5$ to 0.8)**
 - **By adding additional criteria (e.g., high school grades), the predictive validity can be increased by approximately $r=0.10$**
 - **Armed Services Vocational Aptitude Battery is correlated with SAT scores ($r=.82$)**
 - **Armed Forces Qualification Test (AFQT) scores predict subsequent Advanced Individual Training (AIT) exam scores (a measure of how well Soldiers did in job-specific training)**
 - **Tailored Adaptive Personality Assessment System (TAPAS)**

How can the assessments be done in real-time to enable truly adaptive learning environments?



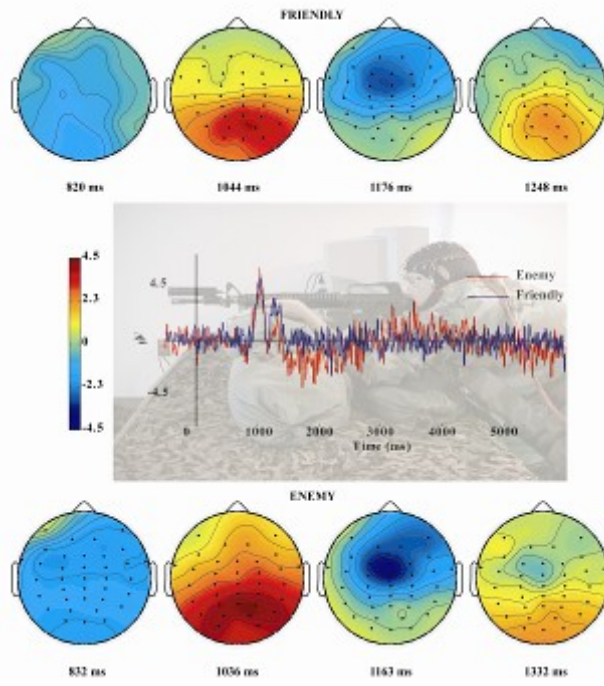
Neuroergonomics

Neurofeedback for Training

Accelerate training with real-time feedback of performance based on:

- Central and peripheral nervous system activity
- Physiological activity
- Behavior

Expertise is accelerated by providing trainers techniques for optimizing levels of neural activity based on the unique variations in brain functioning



Adaptive Displays

Cognitive state assessment system to detect:

- Information overload
- Lapses in attention
- Arousal/fatigue
- Presence of targets
- Brain injury

Mitigation strategies:

- Adaptively change displays to enhance situational awareness
- Prioritize and schedule communications
- Adaptively activate multimodal displays and alerting cues
- Verify target detection and ID
- Estimate range of targets and prioritize targets to engage





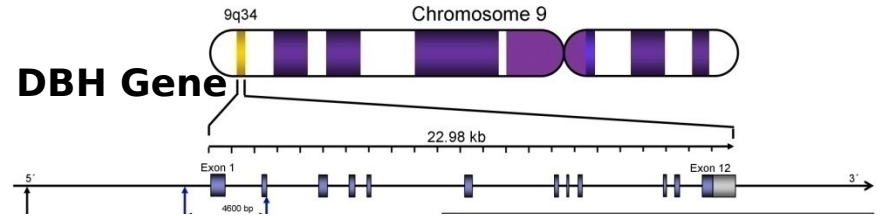
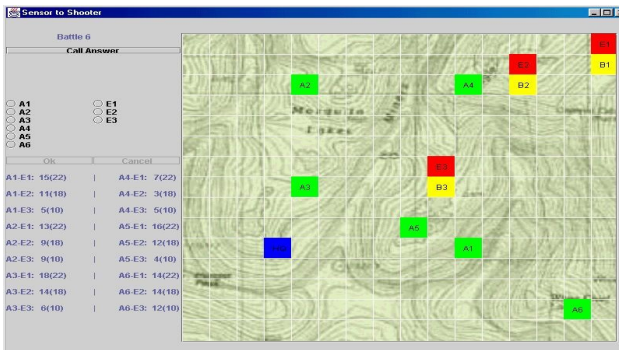
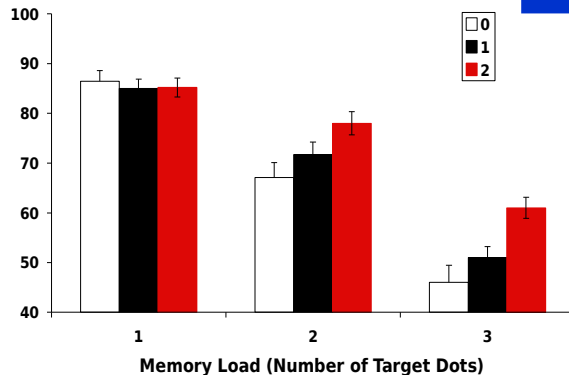
Predicting Memory and Decision-Making Efficiency

- **The Dopamine Hydroxylase (DBH) Gene Predicts Working Memory and Decision Making Efficiency in Command and Control Under Automation**

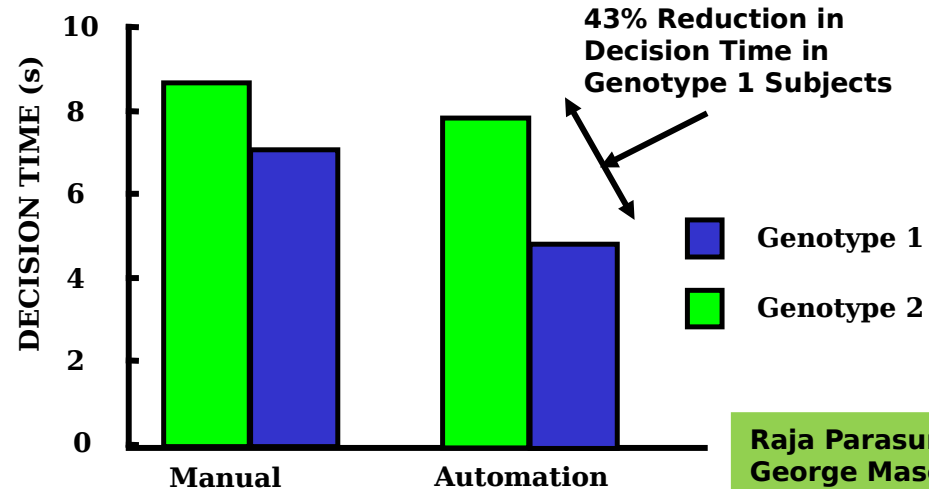


DNA Acquisition and Genotyping

• Buccal use of the DBH 444 G/A SNP Predicts Working Memory



- **Dopamine beta hydroxylase (DBH) gene product converts dopamine to norepinephrine in the brain**
- **DBH modulation selective for prefrontal cortex dependent functions: working memory and executive attention**

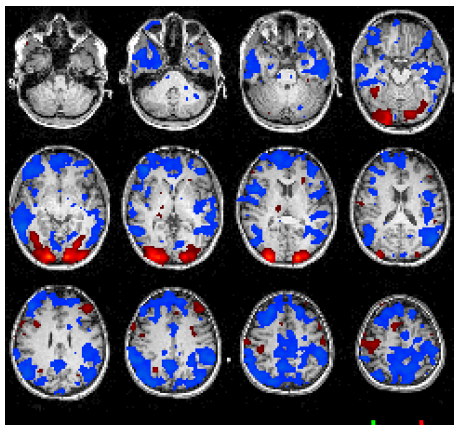


Raja Parasuraman,
George Mason University

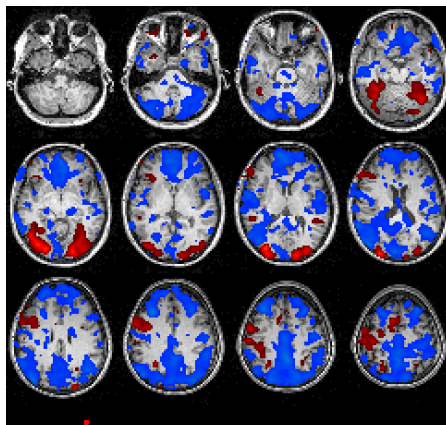


Visualizers vs. Verbalizers

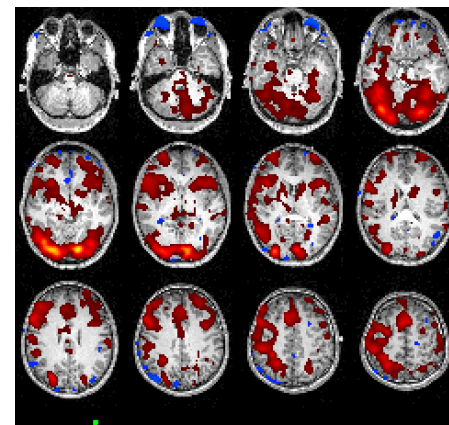
Visualizer 1



Visualizer 2



Verbalizer



$r = .436$

$r = .298$

Factors to be analyzed:

- tendency to visualize
- tendency to verbalize
- retrieval bias
- memory
- white matter connectivity
- baseline brain activity
- gender & ovarian hormone levels
- personality factors
- executive function skills & capabilities

Scott Grafton,
ICB

What factors can explain the similarity or dissimilarity between any two individuals' pattern of brain activity?

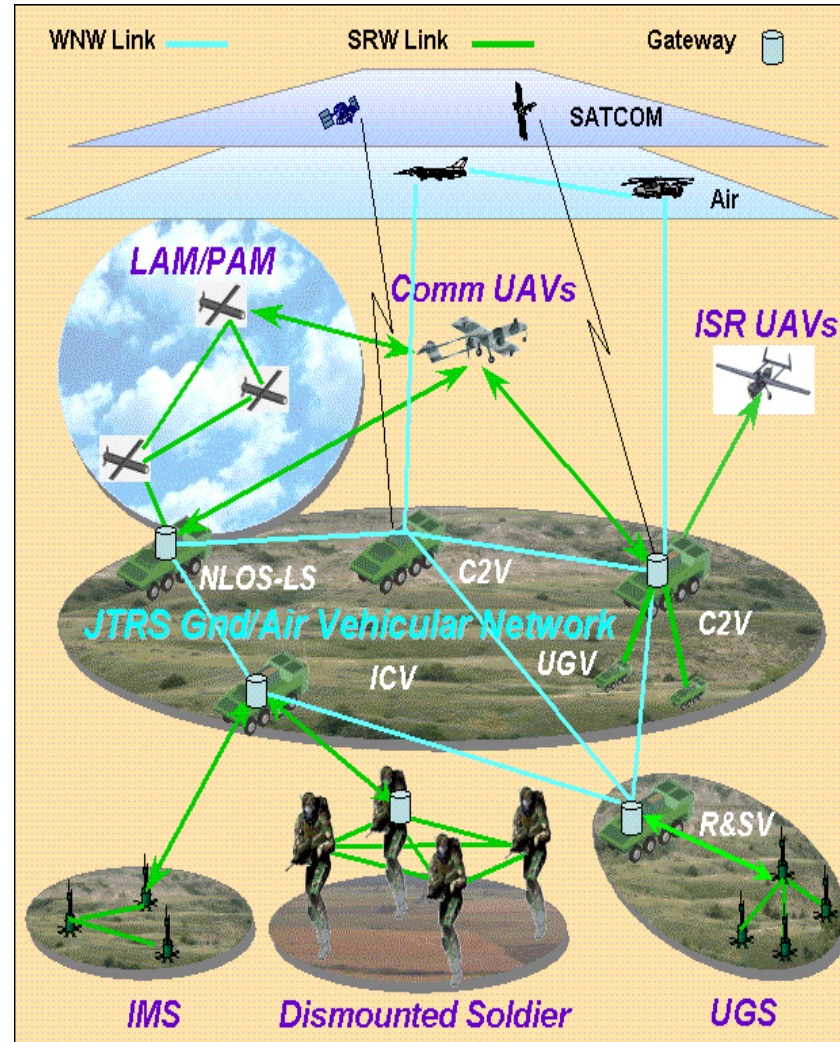


It's All About Efficiency and Effectiveness

- Explore basic research in neuroscience, neuro-ergonomics, behavioral science and genetics to identify human specific characteristics that are measureable and could be used to design more effective and efficient training and learning systems for Soldiers***
- Use virtual worlds as an experimental laboratory to validate individual human characteristics that are predictive in terms of efficiency and effectiveness of training and learning***
- Exploit intelligent tutors that adapt training***
Individualized tutorial training is more effective than one size fits all classroom training

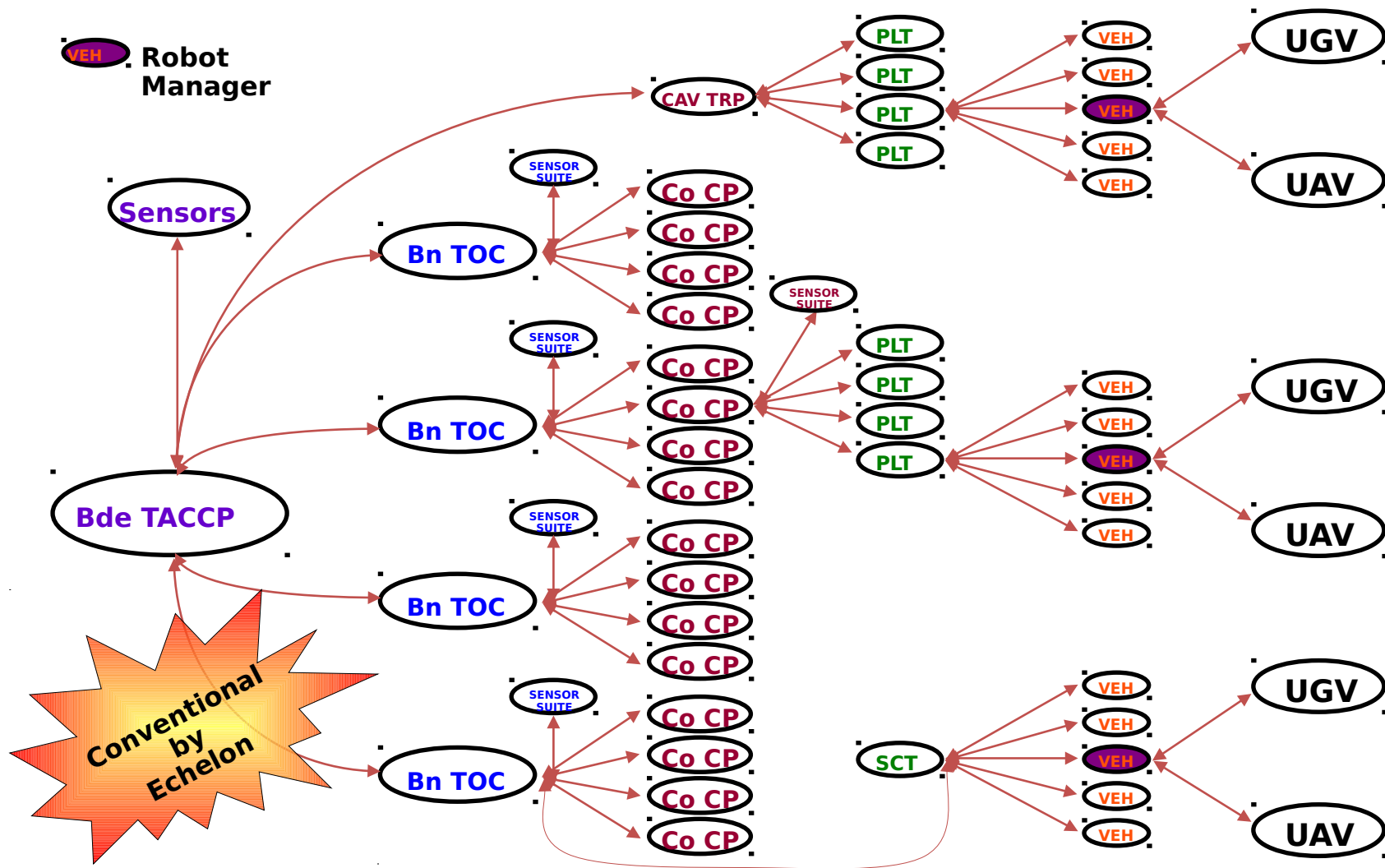


Network Centric Operations





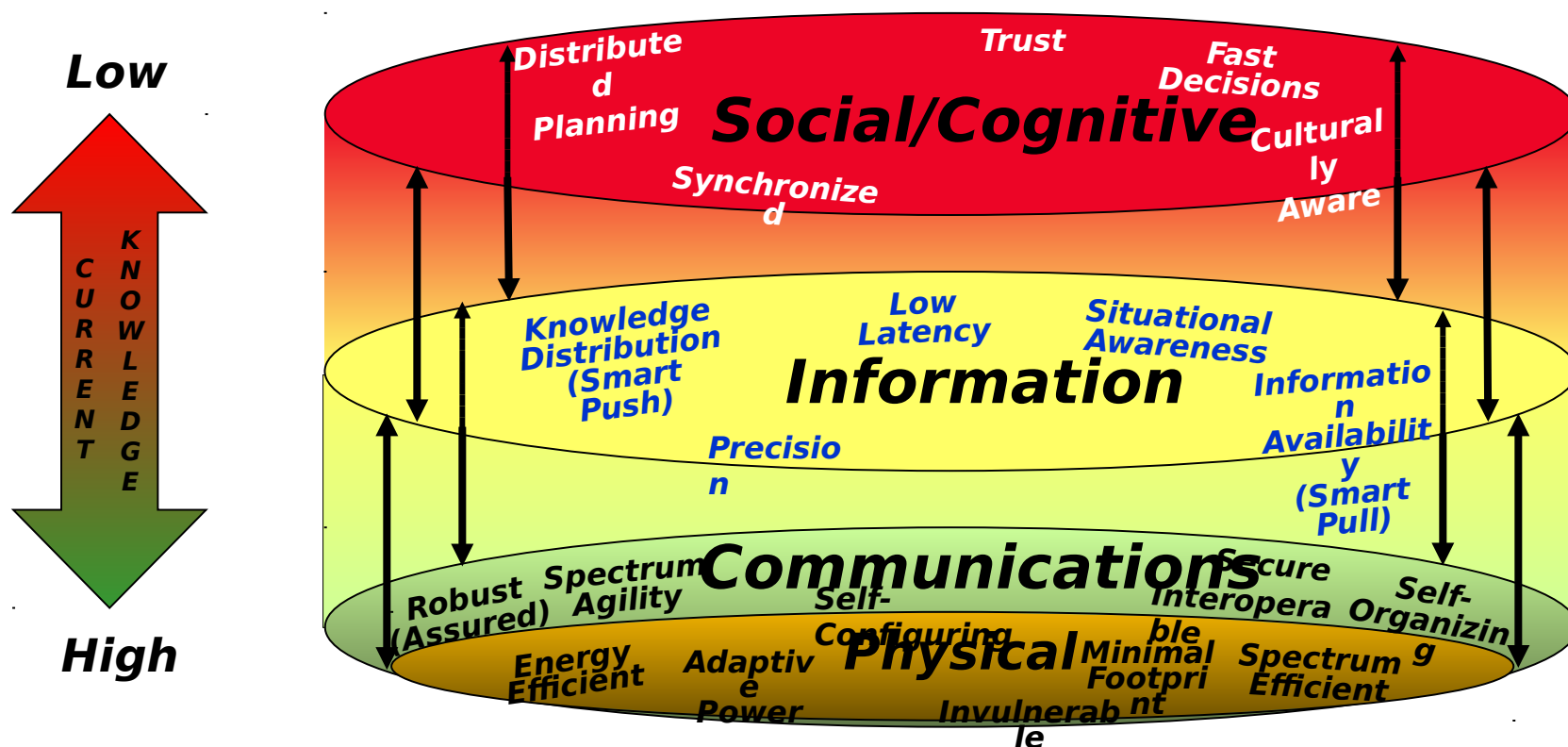
Conventional C^3 Hierarchy





Interactive and Mutually Interdependent Networks

Command and Control \longleftrightarrow **Collaborate and Connect**

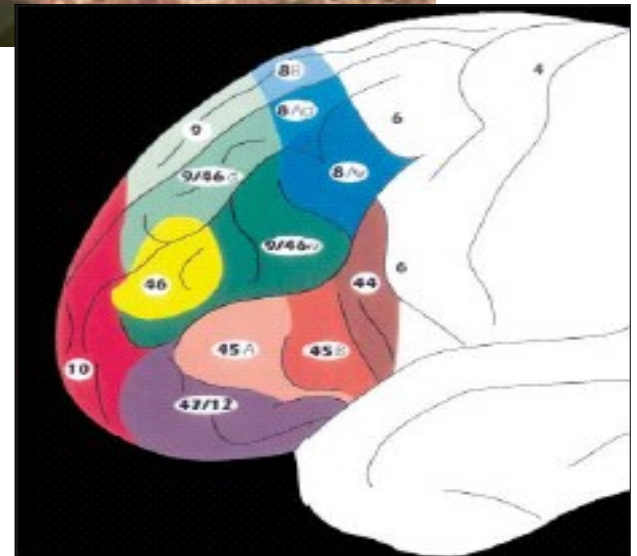


Current ability to predict network performance is limited!



Other Complex Networks

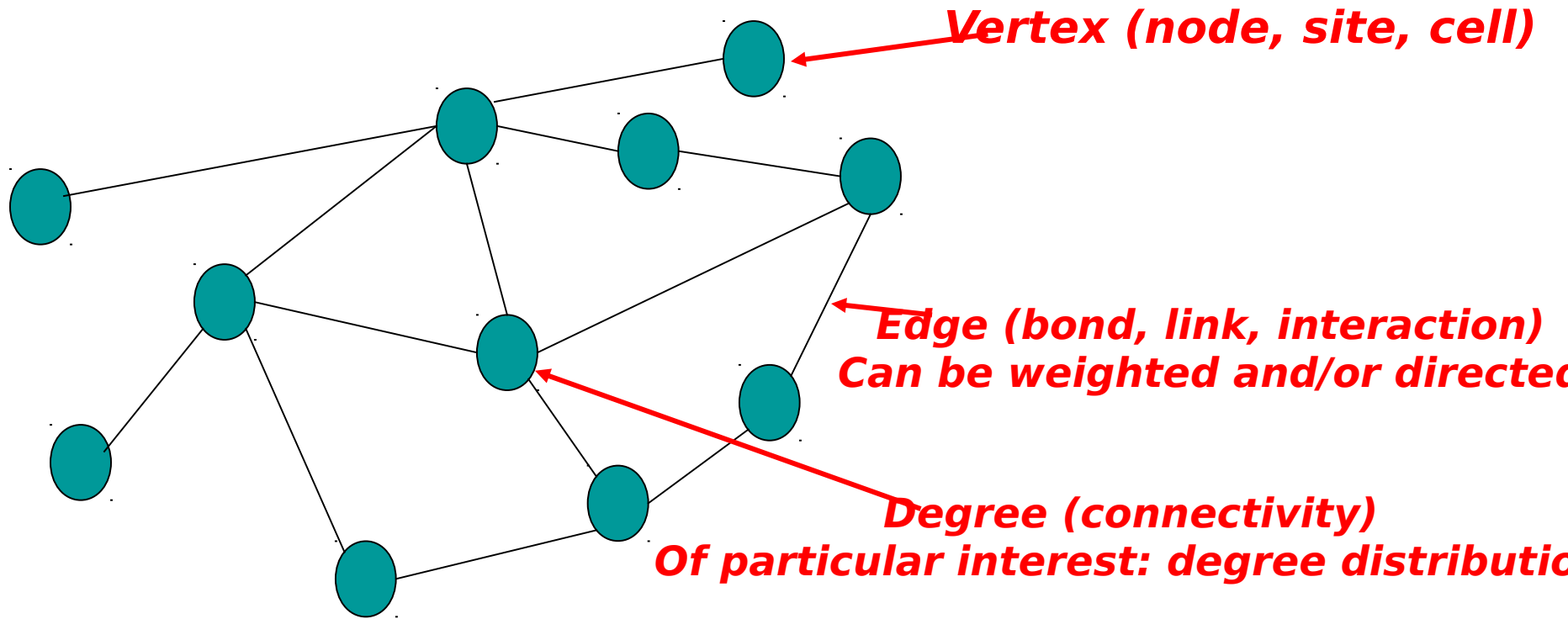
- **Internet**
- **Power grid**
- **Transportation**
- **Mobile Ad-hoc Networks (MANETs)**
- **Social (friends, tribes, organizations, towns, cities, countries, global village)**
- **Insect (bees, ants, wasps and other swarms)**
- **Ecosystems**
- **Cellular (neuronal)**
- **Molecular (metabolic)**



Robust yet Fragile



Abstract Model of Networks



Diameter = length (# edges) in longest path between two vertices

- **Qualitative attributes** - Complexity, scaling, topology
- **Performance metrics** - Latency, efficiency, accuracy, fault-tolerance, scalability

Frank Doyle, ICB, University of CA at Santa Barb

Graph theory is a heuristic tool



Network Matrix to Abstract Model

	Vertex/Node Diameter	Edge/Link	Degree	
Internet	<i>Routers, hosts</i>	<i>Fibers/coaxial cables/ copper</i>	<i>Number of routers directly connecting to a given router</i>	<i>Number of links in the longest "optimal" path, latencies across network</i>
MANETs (wireless)	<i>Wireless nodes, sensors, actuators, wireless routers</i>	<i>Strength of wireless radiations, interference patterns in conflict graphs</i>	<i>Number of nodes directly in the carrier range of a given node</i>	<i>Number of hops in the longest "optimal" path, latencies</i>
Insects (swarms)	<i>Individual insect</i>	<i>Signaling (chemical, visual)</i>	<i>Number of insects communicating with a given individual insect</i>	<i>Measure of breadth of interactions in a collection of insects</i>
Brain/ Cellular	<i>Cells (neurons)</i>	<i>Synaptic connection</i>	<i>Number of neurons linked to a given neuron (# axons projecting onto dendrites of a given cell)</i>	<i>Measure of breadth of interactions in a collection of neurons</i>
Cells/ Molecular	<i>Proteins</i>	<i>Interaction (biochemical reaction or transformation)</i>	<i>Number of proteins linked to a given protein</i>	<i>Measure of scale of interactome (modularity and connectivity in the network)</i>



Networking Structural Characteristics of Complex Systems

Robustness

- **Redundancy -- duplicate pathways create a simple form of robustness**
- **Recurring circuits -- negative feedback for stability and tracking; positive feedback for enhanced sensitivity**
- **Modularity -- encapsulation of functions into simpler units yields better failsafe designs**
- **Hierarchies and protocols -- distributing functionality across different levels in the network to manage complexity**

Fragility

- **Systems that are robust face fragility and performance setback as an inherent trade-off**
- **In control loops with negative, positive or combinations of feedback, unexpected perturbations can lead to catastrophic failure**



Network Matrix to Structural Characteristics

	Modularity	Recurring Circuits	Hierarchies & Protocols	Redundancy
Internet	<i>Autonomous system, protocols layering, horizontal/vertical decomposition</i>	<i>Layering/abstraction, feedback (TCP/AQM, ARQ, IP routing), soft state for reliability and robustness</i>	<i>TCP/IP protocol suite (application/transport/network/link/physics)</i>	<i>Backup nodes, links, or paths that dynamically recover from failure based on feedback (e.g., IP routing, TCP)</i>
MANETs (wireless)	<i>Self-organized cluster of wireless nodes</i>	<i>Feedback, e.g., TCP/AQM, power control, ARQ, routing</i>	<i>TCP/IP protocol suite (application/transport/network/link/physics)</i>	<i>Backup nodes, links or paths</i>
Insects (swarms)	<i>Insect colony/beehive</i>	<i>Distributed feedback algorithms - bees recruit to explore food sources & prevent overcrowding food source</i>	<i>Delineation in an ant colony of queens, workers and soldiers</i>	<i>Re-marking of pheromone trails by ants</i>
Brain/Cellular	<i>Localized clustering of function (memory, learning, visual-motor, etc.) in brain regions</i>	<i>Feedback and feed-forward projections in neuronal architectures</i>	<i>Sympathetic and parasympathetic limbs for managing blood pressure control</i>	<i>Neurons that encode for a signal (e.g., baroreceptor) are typically redundant and overlapping in sensitivity</i>
Cells/Molecular	<i>Clusters observed in protein interactions that correspond to different localization (in cell) or function</i>	<i>Switches, oscillators, amplifiers are canonical recurring units in gene networks</i>	<i>Layers of control that include protein inventory control, separate from protein activity control</i>	<i>Genes that are duplicated or have heavily overlapping functionality</i>



What is the Underlying Network Theory?

- Do seemingly diverse systems that exhibit network behavior have the same or similar underlying rules and principles?***
 - Is there a common language that can give us insight into the behaviors for these systems?***
 - Is there a common language that can give us insight into the behaviors for these systems?***
- New theoretical foundation for complex networks is needed*** of



Mendeleev's Contribution to Science

Periodic Table of the Elements

																								18 VIIIA												
1	New																	18																		
1	IA	Original																																		
1	H		2	He													10																			
3	Li		4	Be													10																			
11	Na		12	Mg													18																			
19	K		20	Ca	21	Sc	22	Ti	23	V	24	Cr	25	Mn	26	Fe	27	Co	28	Ni	29	Cu	30	Zn	31	Ga	32	Ge	33	As	34	Se	35	Br	36	Kr
37	Rb		38	Sr	39	Y	40	Zr	41	Nb	42	Mo	43	Tc	44	Ru	45	Rh	46	Pd	47	Ag	48	Cd	49	In	50	Sn	51	Sb	52	Te	53	I	54	Xe
55	Cs		56	Ba	57 to 71	72	Hf	73	Ta	74	W	75	Re	76	Os	77	Ir	78	Pt	79	Au	80	Hg	81	Tl	82	Pb	83	Bi	84	Po	85	At	86	Rn	
87	Fr		88	Ra	89 to 103	104	Rf	105	Db	106	Sg	107	Bh	108	Hs	109	Mt	110	Ds	111	Rg	112	Uub	113	Uut	114	Uuq	115	Uup	116	Uuh	117		118		

Atomic masses in parentheses are those of the most stable or common isotope.

Design Copyright © 1997 Michael Daysh (michael@daysh.com). <http://www.daysh.com/periodic>

Note: The subgroup numbers 1-10 were adopted in 1988 by the International Union of Pure and Applied Chemistry. The names of elements 113-118 are the Latin equivalents of those numbers.

57	La	58	Ce	59	Pr	60	Nd	61	Pm	62	Sm	63	Eu	64	Gd	65	Tb	66	Dy	67	Ho	68	Er	69	Tm	70	Yb	71	Lu
89	Ac	90	Th	91	Pa	92	U	93	Np	94	Pu	95	Am	96	Cm	97	Bk	98	Cf	99	Es	100	Fm	101	Md	102	No	103	Lr



Summary

- ***Recent experience makes a compelling case that there is a need to address the challenges of Irregular Warfare***
- ***Investing across key frontier areas of science can provide the synergies to realize disruptive capabilities that can overcome the challenges of Irregular Warfare***
- ***As in the past, the Army's basic research program will provide technology options in realizing extraordinary capabilities for our***

"Our conventional modernization goals should be tied to the actual and prospective capabilities of known future adversaries - not by what might be technologically feasible for a potential adversary given unlimited time and resources."

-- Defense Budget

Recommendation Statement , Secretary of Defense Robert M. Gates